

Innovative financing in RH supplies: MDAWG Impact Investing Work Stream Project: Part 1

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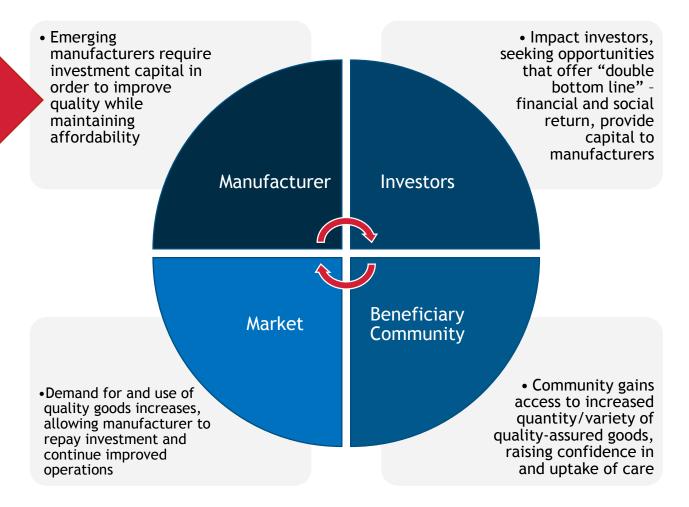


Impact Investing: Building a more competitive RH marketplace

- Despite marked growth in recent years, the reproductive health commodity market still does not represent a fully competitive landscape
- A small number of large RH suppliers tend to dominate the market, decreasing the potential for improvements in quality, choice, and affordability
- By translating the social impact potential of investing in emerging market contraceptive manufacturers, it may be possible to facilitate growth of the market and increase competition
- This would likely lower prices while giving emerging manufacturers the capital to expand production capacity, expand product portfolio, and/or pursue new quality standards and certifications

Impact Investing: A winning arrangement for all stakeholders

Problem: Sub-optimal competition in market due to low supplier diversity



Impact Investing: Project objective to scope feasibility

- Identify "Investment Criteria" that can help investors and manufacturers measure and evaluate the social impact potential of investing in emerging market contraceptives manufacturers as they relate to the RHSC pillars
- Determine if there is interest among manufacturers to receive investments and appetite among investors to provide investments.

Impact Investing:

1: Investment criteria that translate the pillars



Availability

Units/Volume Sold, Units/Volumes Produced, Client Locations (Total), Client Individuals (Total)



Choice

Number of Product Offerings



Equity

Client Savings Premium, Target Beneficiary Demographic (Minority/Excluded Populations)



Quality

Operational Certifications (e.g., GMP, ISO), Product Certifications (e.g., ERP/SRA/PQM/), Recall Rate

Impact Investing: 2: Investor appetite & manufacturer interest

To examine appetite and interest, F4D performed an internal market analysis, targeted interviews, and a broader survey among three stakeholder groups: investors, manufacturers, and landscape RH actors. Findings from those activities include:

78

potential investors identified

9/10

average interest level reported by manufacturers surveyed

\$74B

assets under management

4

investor/investee pairings already emerging

Impact Investing: Investment opportunities beginning to emerge

Latin American Condom Distributor

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Seeking debt investment, for social marketing plan. Connected with multiple investors via business plan delivery.

Indian Generic RH Manufacturer

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Seeking investment to achieve WHO PQM for new product offering. Working to develop business plan with project guidance.

Indian Generic RH Manufacturer

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Seeking equity investment to implement online purchasing portal. Connected with two interested investors.

West African Misoprostol
Manufacturer

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Seeking investment to finish facility remodel needed to achieve WHO GMP. Connecting with multiple investors.

Impact Investing: Next steps to a more competitive marketplace

- By facilitating investments, it may be possible to increase competition in the market with an eye towards investments that specifically support the RHSC pillars
- In the long run, contraceptives can become more widely available, more affordable, of higher quality, and in a wider variety of method and manufacturer choices
- Helping manufacturers & investors understand each others' goals and jargon is critical to facilitate wellmatched investment pairings
- Investment Criteria based on the pillars are helpful, but more active management may be required due to variation in investment types and complexity
- Next steps include identifying an interested and capable third-party to manage and monitor emerging investment opportunities

Potential Roles for RHSC

- Advocate to potential investors to get them involved
- Support technical assistance work with manufacturers on "investment readiness"
- Support further development of RH impact investing "tools" (e.g., manufacturer ratings/certifications, sourcing of investment subsidies, etc.)
- Support active convening or matchmaking of investors and manufacturers to facilitate deals