





Revolutionizing Reproductive Health Supply Chains: Funding & Strategy Insights

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From Allocation to Utilization: Lessons Learned from FP Budget Advocacy in Pakistan during Covid and Beyond

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RAFIA RAUF

Forum for Safe Motherhood (White Ribbon Alliance Pakistan Chapter)



23 ACCRA, GHANA #ITSABOUTSUPPL

How It All Began

2019 - The Pandemic Arrives...

Status:

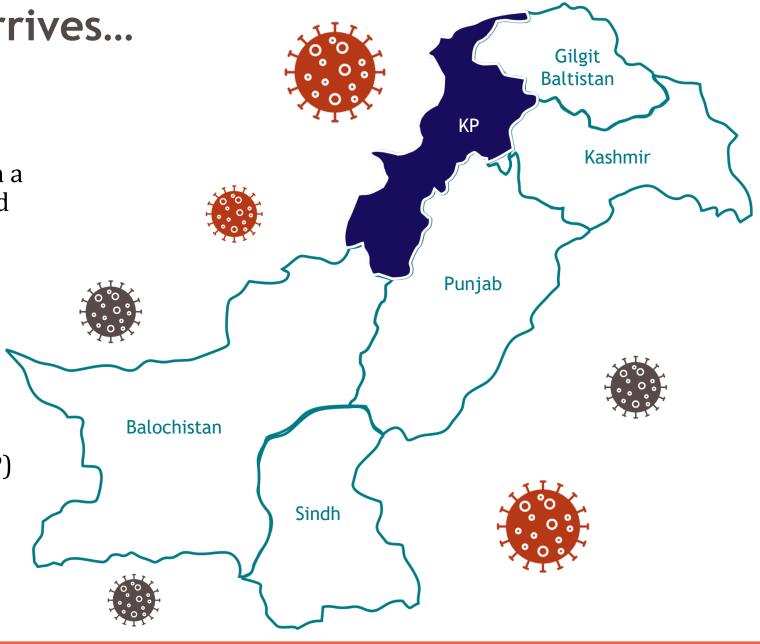
Pakistan – A Middle Income Country with a fragile health system, faced with an added burden of a pandemic

What Was Visible:

Government's Shifting Priorities – From 'Non-Essential Services to Emergency Resource Management'

The Result:

Government of Khyber Pakhtunkhwa (KP) cuts down Resource Allocation to Family Planning (FP) in FY2020-21



What Women Want Campaign

1.2 Million Women in 114 Countries 250,000 Women in Pakistan

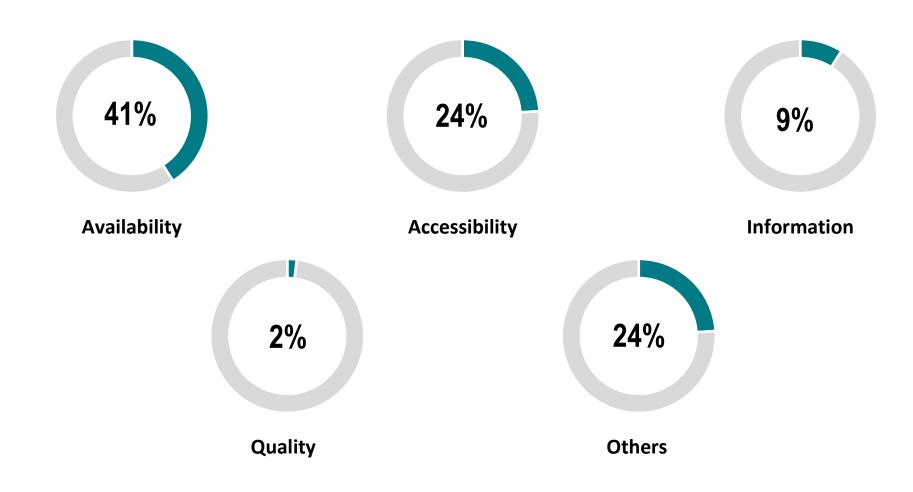
35,000 Women from Khyber Pakhtunkhwa (KP)



Q: "What is Your Top Request for Your Maternal & Reproductive Health Care?"



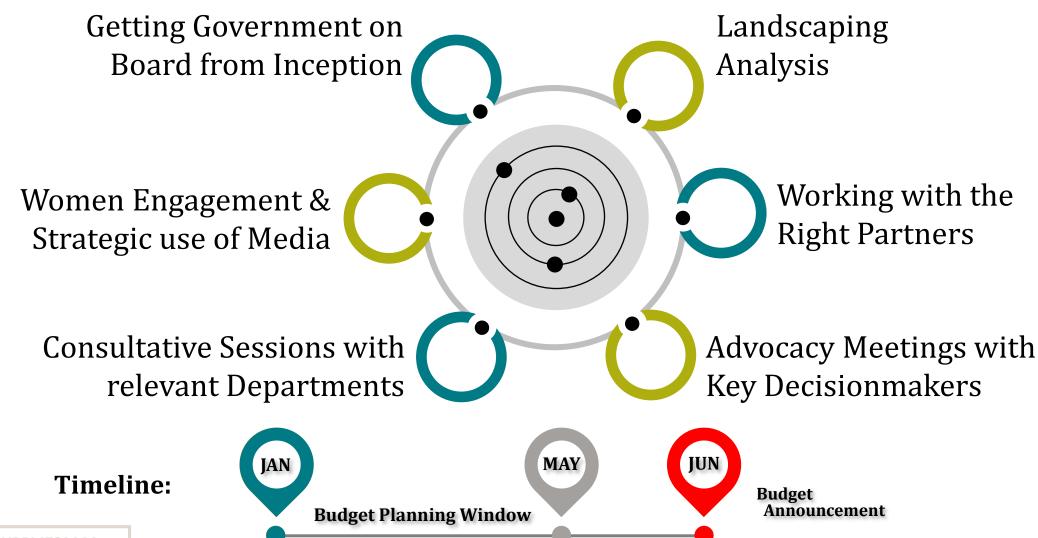
Family Planning as the Top 10 Demand in KP



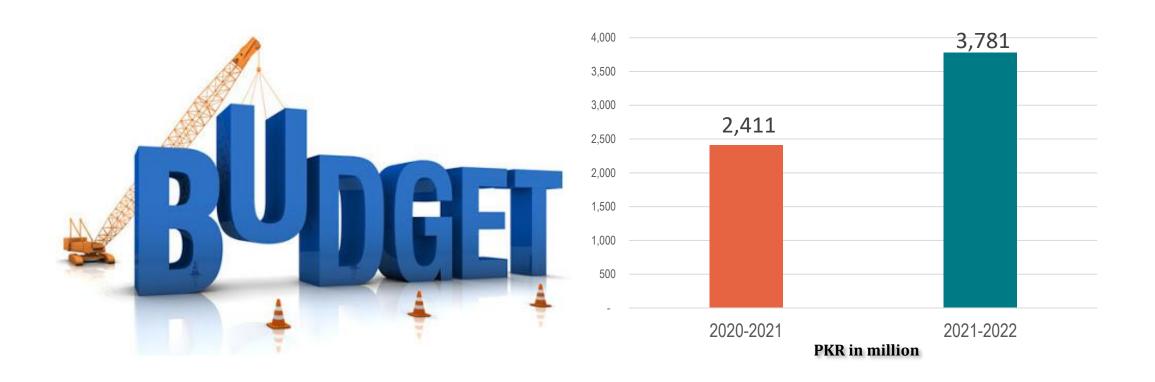
The Venture Starts

January – July 2021 Maximizing Budgetary Allocations for FP

Our Timeline & Strategy



Our Success



56.8% increase in overall budget for Family Planning Programming in KP

September 2021 – July 2022 Maximizing Budgetary Utilization for FP

Our Strategy

Strengthening PWD's capacity

Consultative Sessions with relevant Departments (Finance & Planning) for addressing bottlenecks

Advocacy Meetings with Key Decisionmakers at Population Welfare Department (PWD)

Reliance on Evidence - Trend Analysis of Budgetary Allocations & Utilization over 4 Financial Years

Working with the 'Right' Partners, at the National and Provincial levels

Strong Working Relationship with Population Welfare Department (PWD)

Our Success

- Importance of Maximizing Resource Utilization highlighted at the highest decision-making forums in the province, such as KP FP2030 Working Group and KP Development Partners' Group;
- Strengthening of PWD's Capacity in Increasing Budgetary Spending in the long term;
- ❖ An Unprecedented Increase in Utilization from last FY2020-21:
 - 145% for Development Programs
 - **224%** for Procurement of FP Commodities







Thank You!







Engaging, Informing & Adapting: Lessons Learned from Multi-Country Integrated Family Planning Programme on Strengthening Commodity Security in Selected Countries

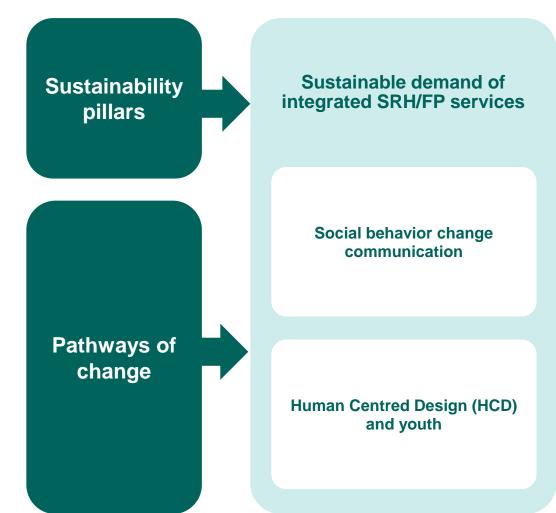
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DR. JEREMIAH MAKULA

Options Consultancy Services



Women's Integrated Sexual Health (WISH) programme



Sustainable supply integrated SRH/FP services

Private sector strengthening

Public sector strengthening

Inclusivity for all to access SRH/FP services

Enabling environment for SRH/FP

Policies & Planning: favourable SRH/FP policy and planning environment

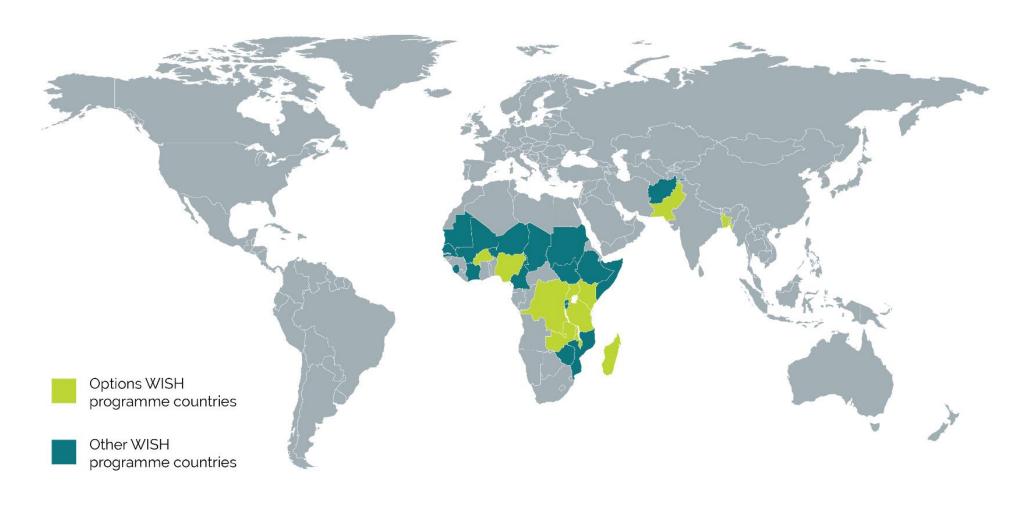
Accountability: systems to influence and track commitments and policies

Health financing: improved public sector investment in SRH/FP

Quality: national stewardship over SRH/FP quality management



Women's Integrated Sexual Health (WISH) programme





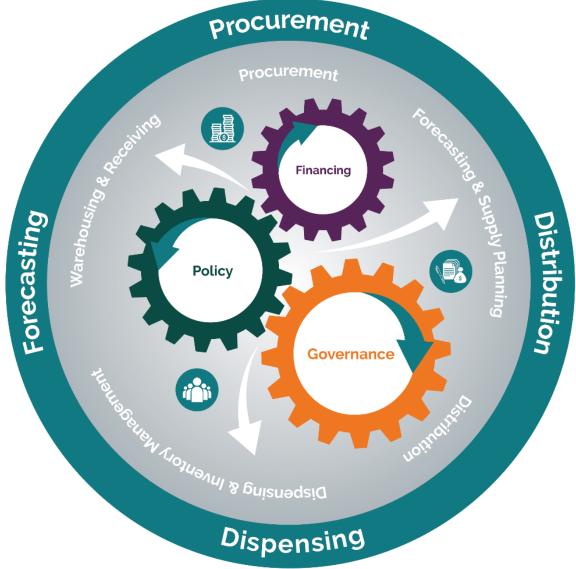
OUR APPROACH

Our approach

- Other WISH Partners supports High Impact Practices (HIP)
 - Increase data visibility and use for continuous improvement
 - Speed up product flow through the supply chain
 - Build and support a competent, professional supply chain workforce
 - o Capitalize on private sector supply chain capacity, where appropriate
- Options interventions strengthen enabling environment to achieve HIP



Our approach





OUR INTERVENTIONS

Political Economy Analysis (PEA)

Nigeria

Federal Government of Nigeria (FGN) provides free FP commodities nationally

State government distribute within the state

The stock-out seems to be prevalent, persistent and getting worse

Kano state: 60% of Budget released for distribution of commodities in 2017

Malawi

Government created a Family
Planning (FP) commodity budget line
in fiscal year (FY) 2013/14

Proportion of domestic funding for FP commodities remains extremely small

Challenges for the timely release and full utilization

Delayed payment

Inconsistent and unpredictable supply of commodities

Poor coordination between MoH, MOF and medical supply agencies

Zambia

FP is a central pillar of Zambia's SRH programme and the wider national health priorities

Primary sources of funding for commodities: mainly USAID, UNFPA, UNDP and FCDO.

Increased stock out of one or more contraceptive methods: from 73% in 2018 to 93.5% in 2020

Limited capacity of ZAMMSA to conduct distribution to the last mile to resupply health facilities



Inspiring action. Transforming health.



WISH program interventions 1/2

(III)

Governance

All countries: Capacity building of State-Led Accountability Mechanism (SLAM)

All countries: Ongoing engagement with decisionmakers

Madagascar: Use of government champions (Prime Minister)

Financing

All countries: Presented the investment case

All countries: Tracking Allocations, Disbursement and Utilization

Nigeria: Inclusion of FP in Insurance

Madagascar: Public-private partnerships between MoPH and Health Mutual Insurance

Policy

South Sudan: National FP Policy

Madagascar: Taxation of FP commodities

(III)



WISH program interventions 2/2





RESULTS

Results

Nigeria

Creation of a budget line for FP in Jigawa and Kano

Increased yearly allocation and release

Inclusion of FP in Jigawa insurance benefit package

Zambia

Disbursement and expenditure increased from 41% in the whole year of 2019 to 67% up to Q3 of 2020

National wide action plan developed

A budget scorecard developed (3 supply chain indicators)

Malawi

Increased FP commodity budget by 137% from MK200 million in FY2021/22 to MK475 million in FY2022/23

Shift procurement of commodities to UNFPA to ensure timeliness and cost-effectiveness

Functional FP commodity task force with more effective monitoring

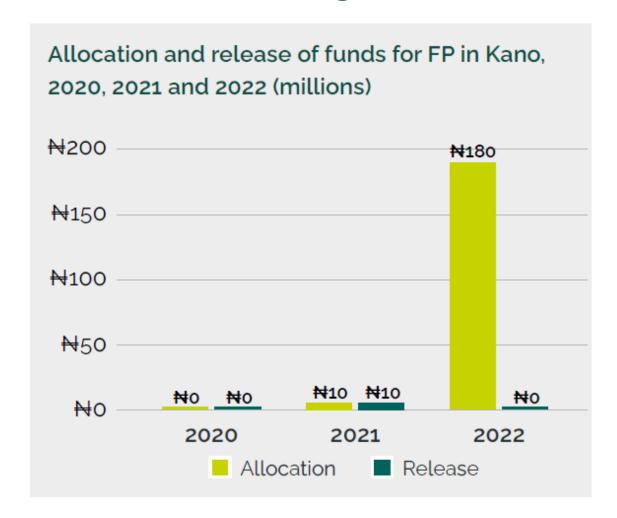
Madagascar

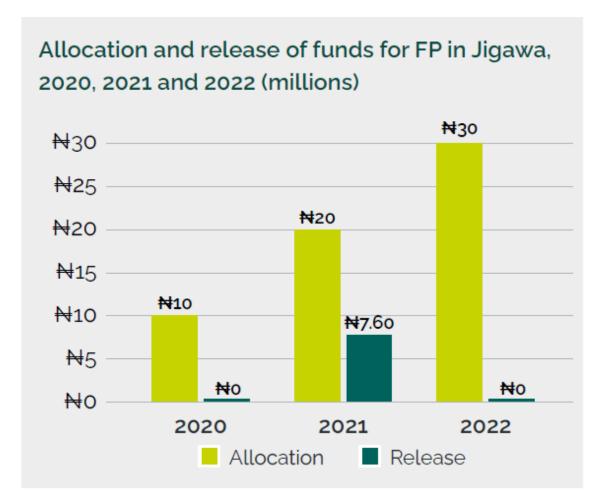
Zero-rated contraceptives in Madagascar averting approx. £75 000 MOPH was paying in Tax per year since 2020

FP included in insurance benefit package to broaden access to SRH/FP. Estimated to open FP access for over 123 985 families (September 2023 estimates)



Increased budget allocation and release







Lessons

Lessons from Nigeria, Zambia, Malawi, Madagascar, and other countries, emphasize the importance of evidence generation, stakeholder engagement, targeted advocacy, and government accountability to strengthen the resilience of health supply chains

Even in countries with favorable policy environment for SRH/FP, constant engagement with key decision-makers and evidence-based advocacy is important to ensure an effective supply chain

Financing is a key enabler of the commodities supply chain and efforts need to focus on increased domestic resources to ensure sustainability



Thank you for listening







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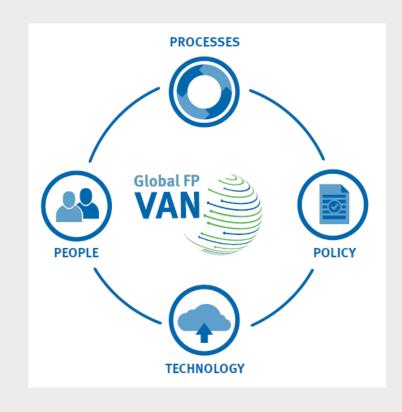
Faced with Persistent Procurement Funding Gaps, the Global Family Planning Visibility and Analytics Network (VAN) Guides Responsive Action and Supports Resilience

RAJ GANGADIA, CHAI VAN Country Analyst



Better aggregate, share, and align country demand data with production, procurement, and funding to avoid stock imbalances and maximize use of limited resources to ensure continuous availability and choice of family planning products in developing countries.

- **Better** = technology
- Aggregate = process
- Share = policy
- Align = people



VAN offers a global-level commodity security Working Group | VAN Consensus Planning Group (CPG)

- 1) Execute against immediate country supply plan needs
 - Monitor orders, shipments and inventory against the supply plan (across USAID, UNFPA, SMOs, national procurements, etc.)
 - Discuss recommendations for action to global donors to resolve projected overstocks, shortages, or stockouts
 - Build scenarios
 - Support donors with prioritization of limited funding resources
 - Support allocation of supply-constrained products
- 2) Share longer-term plans with global partners
 - Share supply plans for better global forecasting and production planning with manufacturers and donors
 - Communicate annual funding gaps across all products for global action

2021 - Leveraging the VAN to Mitigate the Impact of Donor Funding Cuts[^]

April

- United Kingdom (UK) announced reduction in foreign aid budget
- ~85% cut to UK funding to UNFPA Supplies; rescinded 2021 funds already committed*

June-August

- VAN Control Tower used data in the VAN and collaborated with UNFPA to estimate the procurement funding gap for 48 UNFPA Supplies Partnership countries.
- Estimated \$91.8 million funding gap through March 2022

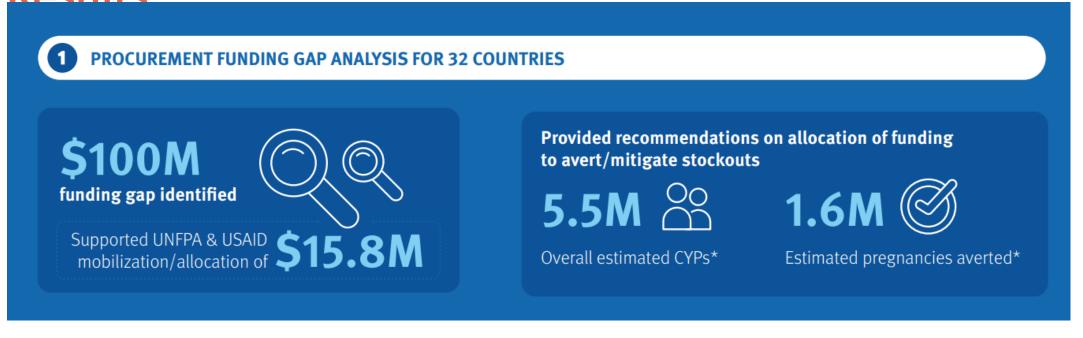
Jul-Dec

- USAID announces an additional \$17.5 million for 10 countries informed by gaps identified by VAN
- UNFPA mobilized \$8.8 million from other sources, including \$3.8 million worth of products from Bayer; VAN analysis supported allocation/targeting of these resources

[^] https://medium.com/its-about-supplies/how-greater-data-visibility-helped-the-reproductive-health-community-confront-the-challenges-of-f02bdb9324ba

^{*} https://www.unfpa.org/press/statement-uk-government-funding-cuts

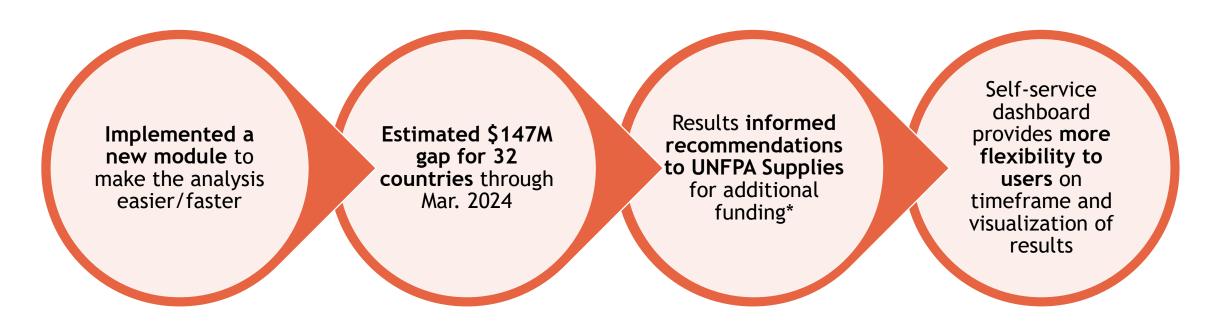
2022 - Operationalizing the VAN Procurement Funding Gap Analysis and Expanding Access to Results



- To ensure the analysis could become a routine VAN analysis and be accessed by users via the VAN platform:
 - scope was shifted to only VAN Member countries; added % estimate for shipping costs
 - launched "self-service" dashboard for country, regional, and global users

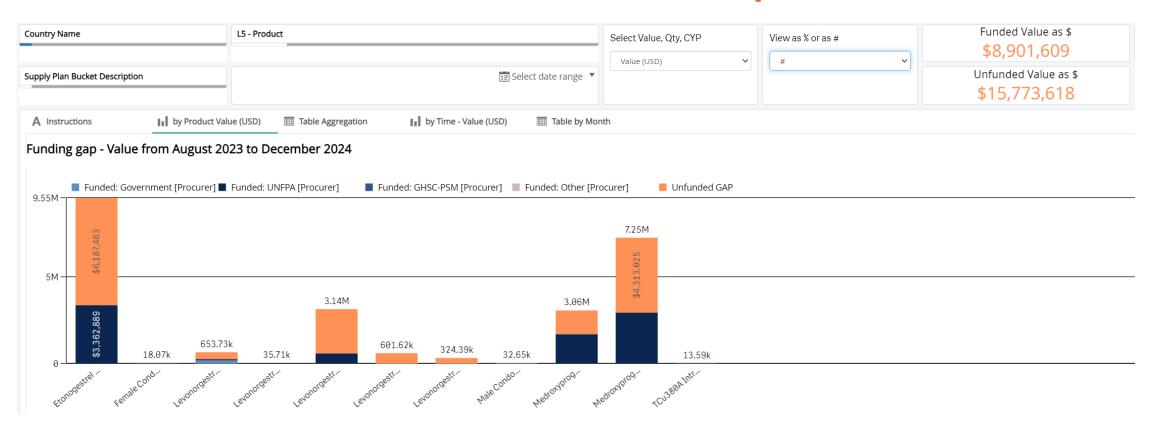
Graphic source: https://www.rhsupplies.org/uploads/tx_rhscpublications/CPG_-_2022.pdf

2023 - Creating efficiencies for the VAN Procurement Funding Gap Analysis and Responding to User Needs



^{*} Amount of funding allocated still to be determined as of Oct 3, 2023

2023 - Self-Service Dashboard Example



Examples of how the Analysis Results are Used

- Inform USAID and UNFPA resource mobilization efforts and allocation of available resources (within and between countries)
- Internal resource mobilization/allocation discussions within other key global donors (ex. BMGF) and global-level financing committees
- By the West African Health Organization (WAHO) and other regional coordination mechanisms:
 - WAHO's review of country requests for commodity funding
 - West Africa Regional Committee for Data Visibility which monitors contraceptive security in the region in collaboration with the VAN CPG
 - During a WAHO Regional Meeting with ECOWAS countries on funding for procurement of contraceptives (2022)

Thank you! Merci!

Come visit the VAN booth at the Innovation Expo to see our poster and learn more!

Questions?